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An Air Force Reserve newspaper Vol XIII No5 507th Fighter Group March 1993 Tinker AFB,Oklahoma

507th members were pleased with the final results of last month's QAFA inspection. Here, SSgt. Debrora Tilschner, of the 507th Support Group, flashes a smile and prepares to move on to the next project.

(Photo by TSgt. Stan Paregien)





Inspections bring "thumbs up" Group, Medics fare well

Special Group supplement!

Women reservists already fly under fire C-130 pilot tells her Bosnia story.....

Reserve adopts Code of Ethics

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Reserve News

Funds collected for member's family

During the Group Commander's call on April 18, the 507th commander, Lt. Col. Robert Lytle, made a request for donations to help cover the housing costs for the family of SrA. Kathleen Bloom, a member of the 403rd CLSS who died recently.

Bloom's family, most of whom live outside Oklahoma, stayed in base billeting during the week of her funeral services and incurred expenses of more than three hundred dollars.

Thanks to the outstanding generosity of SrA Bloom's friends and comrades in the 507th those expenses have been paid in full.

MSgt. Joe Tytanic, a 403rd CLSS First Sergeant, reported that contributions exceeded \$400, enabling the squadron to pay not only the family's room expenses but other costs as well.

Major Kenneth Settle, Squadron Commander said, "like everyone in the 403rd, I am touched and deeply grateful for this outpouring of support."

"Closner Sends"

By Maj. Gen. John J. Closner Commander, Air Force Reserve

There's a lot of speculation at the moment about who qualifies for the Reserve transition benefits recently authorized by Congress.

There are actually several "benefit packages" on the table, taking in everything from involuntary separation pay to early retirement options. "Benefit" is probably the wrong word. Nothing offered so far should be considered a true benefit or entitlement.

What we are really talking about are tools that could be used to reshape and fine tune our force as we restructure. As a quality organization, we want to maintain maximum combat capability. These programs allow us to ease the impact on our people who, through no fault of their own, are forced to leave

The Office of the Secretary of Defense is still working out the details. You can expect any implementation only to affect people in particular organizations at specific locations. We probably won't ask for volunteers. Rather, we will compensate those who are either forced to leave the Reserve due to restructuring, or are identified under high year of tenure guidelines and are not immediately eligible for retirement pay.

So count yourself fortunate if you don't qualify. You'll gain more in the long run. So will the Air Force Reserve. As we strive to maintain a fully combat ready reserve force and prepare ourselves for the challenges of the future, your experience and commitment are more important than ever.

(Editor's Note: Last month's "Closner Sends" editorial on PME and promotions generated some questions. While it accurately states enlisted policy, Reserve officers are encouraged but not required to complete PME to be considered for promotion.)

507th Fighter Gro	up Editorial Staff		
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Back-to-back inspections brings "thumbs up" to Group, Medics

NOTE: Air Force Regulations prohibit publicizing specific inspection results and ratings. For more details on unit or section ratings, members should talk with section supervisors or first sergeants.

Back-to-back inspections during March and April brought a "thumbs up" to both the 507th Medical Squadron and the 507th Fighter Group.

The inspections began in March as the Medical Squadron underwent a Health Services Readiness Inspection, a major check of how well the squadron personnel are fulfilling their mission. Twenty-four areas of the squadron were scrutinized to assess the effectiveness of squadron leadership, training and management. As a result of the week-long examination, the squadron received the inspector's bill of health.

The inspection process continued in April as Air Force Reserve inspectors conducted a Quality Air Force Assessment (QAFA) of the 507th Fighter Group, which included the 72nd Aerial Port Squadron and 403rd Combat Logistics Support Squadron.

The 507th passed its inspection with flying colors with five laudatory practices cited and 75 individuals awarded the QAFA team's Superior Performer certificate.

"We worked hard together as a team to earn these ratings," said Lt. Col. Robert Lytle, 507th commander during the QAFA outbrief. "This was a group effort...with everyone pitching in. I want to thank everyone for making this happen."

Reservists continue Bosnia relief efforts

ROBINS AFB, Ga. -- Air Force Reserve personnel and three C-130 Hercules transport aircraft deployed to Europe in late April to support humanitarian relief efforts in Bosnia-Herzegovina.

Some 35 aircrew members and more than 45 maintenance people from six AFRES units arrived in Europe between April 20 and 22. They are operating out of Rhein-Main AB, Germany, and augmenting the active- duty 435th AW's Operation Provide Promise mission along with Air National Guard members from Tennessee.

The reservists, all volunteers, are from the 403rd Airlift Wing, Keesler AFB, Miss.; 440th AW, Gen. Mitchell IAP ARS, Wis.; 908th Airlift Group, Maxwell AFB, Ala.; 910th AG, Youngstown-Warren ARS, Ohio; 911th AG, Pittsburgh IAP ARS, Pa.; and 928th AG, O'Hare IAP ARS, Ill. The aircraft are from Maxwell AFB, Youngstown-Warren ARS and O'Hare IAP ARS.

They are replacing other reservists and aircraft deployed to Rhein-Main earlier to perform the same mission.

The aircrews either air-drop or land to off-load humanitarian goods, including food and medical supplies. Between Feb. 28 and April 22, U.S. and allied transports delivered nearly 2,300 tons of food and more than 48 tons of medical supplies. Airlift flights into Sarajevo continue to provide additional emergency relief supplies to United Nations representatives in the war-torn country.

More than 20 countries have sent aid consisting of blankets, flour, powdered milk, cheese, rations, canned foods and various medical supplies to Rhein-Main AB. (AFRESNS)

Policy changes for quarters recertification

A recent policy change has made certification of primary dependents (BAQ) a yearly requirement.

BAQ payments are made to reserve members when on active duty, Payments are based on the number of primary dependents listed in a member's official records.

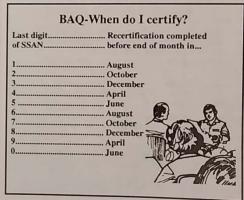
Previously, the policy required members to recertify their records every two years. The new policy requires yearly recertification.

According to Mr. Billy Noble, of the 507th Accounting and Finance Office, this new change may require some 507th members to recertify twice during FY93.

The new certification policy uses the last digit of a members social security number to set the month recertification must be completed. (See chart)

Recertification must be completed before the end of the month in which it is due, otherwise BAQ allotments will be terminated. Noble said if a member is unavailable to certify because of TDY or active duty tours at other locations, his or her unit may request the suspense extended or forward the forms to the individual for completion.

If BAQ is terminated, members must then go through the initial certification process to reestablish their BAQ. For initial certification, such as done by newcomers, members must fill out an AF Form 594 (available at orderly rooms) and provide supporting documents such as marriage license, birth certificates, etc. To recertify, members need only to complete an AF Form 987 (again available in orderly rooms).



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May, 1993

On-final

Reserve units prove Quality training turns ideas into action

By Jim Miller Headquarters Air Force Reserve

ROBINS AFB, Ga. -- Mention the word "quality" and you're apt to see every emotional response from a bright smile that would make a carnival clown envious to a scowl that would make a pirate proud.

Reservists from Homestead AFB, Fla., turned a tearful situation into action after Hurricane Andrew slammed their community last August. Members of the 482nd Fighter Wing and the 301st Rescue Squadron used the quality process as a key part of disaster recovery efforts.

"For example, Col. (James L.) Turner, the 482nd wing commander, and his people used problem-solving tools to determine where to hold their unit training assemblies," said Lt. Col. Art Howard, chief of the total quality implementation branch at Headquarters AFRES. "Colonel Turner feels that using meeting dynamics skills helped him organize daily meetings and communicate with his people during their unit's recovery.

The 301st RQS formed a hurricane clean-up crisis planning and action team, and claims the team saved the federal government about \$1 million.

Other recent success stories also show how the Reserve can save time and money

At Westover ARB, Mass., the 439th Airlift Wing revamped flight line security procedures while still allowing the right people access to the flight line. The new procedures enhanced security education and heightened security awareness.

A team approach reduced time card errors by 80 percent and eliminated processing errors at Duke Field, Fla., saving nearly \$3,700 annually.

Crew chiefs and maintenance support people in the 419th Fighter Wing at Hill AFB, Utah, worked together to reduce rigging time by 50 percent on F-16 Fighting Falcon leading edge flaps. The improved procedures save some \$16,000 annually.

"The purpose of quality training is to improve how we do business," Howard said. "AFRES success stories are byproducts of that training.

"Some people have challenged why we need this training. First, we have to look at world conditions, the economy, the budget and the reductions in force. We can no longer afford to do business as usual. The best way to improve is to work as a team because little goes on in a unit that does not involve other sections. Quality processes offer us the tools to operate teams more effectively."

A distinctive feature of the Air Force Reserve approach to quality is the cascade training. Leaders at all levels conduct

some or all training. Maj. Gen. John J. Closner, AFRES commander, and other command leaders received the same training and taught it to their immediate subordinates.

"Our top leaders are being patient," said Howard. "If they were not, we'd have a race to complete cascade training. We're being deliberate and following a plan. It's not fair to ask people to put something into practice until you've given them the necessary tools and direction.

"Quality training is really good human relations," he said with a smile. "It recognizes the value of everyone in an organization and let's them know where they fit and where their organization is going."

That kind of assurance ought to put a smile on everyone's face. (AFRESNS)

Some commuters can claim travel meals

ROBINS AFB, Ga. -- Air Force reservists who perform active duty at their home station and live within commuting distance but outside the corporate limits of the base can get cash back for two meals.

On their travel vouchers, they can claim meals purchased while traveling to or from the base on the first and last day of the tour, according to Susan Walker, an accounting specialist at Headquarters Air Force Reserve. Reservists who live within the corporate limits of the base cannot receive

reimbursement for meals or mileage.

"The corporate limits for Robins AFB, for example, is the city of Warner Robins," said Ms. Walker. "A reservist who lives in the nearby town of Bonaire, however, is

even though he or she may actually be closer to the base than a Warner Robins resident."

In order for reservists to be paid for these meals, they must actually buy the meals, claim the amount they paid, and be in travel status on the first and last day of the tour. Their reimbursement cannot exceed the per diem authorization for that area.

Finance offices have more details about this policy which went into effect in November. (AFRESNS)

Cassell awarded for life saving efforts

SSgt. Kenneth J. Cassell of the 507th Security Police Squadron was awarded the Air Force Commendation Medal last month for saving the life of a drowning girl.

Cassell, who recently came to the 507th off active duty, spotted the drowning victim August 15 of last year at Arcadia Lake near Edmond, Okla.

Upon spotting the girl in trouble, Cassell swam through the rough lake waters. Knowing that drowning victims often

Frient awarded three Air Medals for Desert Storm airmanship

Capt. Jeffrey M. Frient of the 465th Fighter Squadron was awarded three Air Medals last month.

Frient, who recently joined the 507th from active duty, was nominated for the medals while serving as an F-16 fighter pilot, 614th Tactical Fighter Squadron, 401st Tactical Fighter Wing (Provisional), Doha Air Base, Qatar, from 17 January 1991 to 29 March 1991.

Members awarded for Kuwait liberation efforts

Fifteen members of the 507th Fighter Group were awarded the Kuwatii Liberation Medal during ceremonies held last month.

The medal was designed and presented by the Saudi Arabian government to all U.S. service members who took part in Operation Desert Storm and were directly involved in the country of Kuwait during it's liberation.

Because of the precious metal in the medals, each had to sign a hand receipt for the valuable gold award. The awards were paid for by the government of Kuwait and not by U.S. taxpayer's expense.

Most of the recipients of the medal have recently joined the 507th from active duty.

The sunburnt design of this medal represents the light of freedom, while the crossed swords with palm tree is the emblem of Saudi Arabia. The ribbon's red, white and black stripes depict the flags of both Saudi Arabia and Kuwait. The Saudi Arabian government commissioned the designed in recognition of U.S. military member's outstanding efforts and support of the ground forces in the liberation of Kuwait during Operation Desert Storm.

Receiving the medal were:

SSgt. William Fullingham and SrA Ian Boysen, of the 403rd Combat Logistics Support Squadron; SrA Kevin Gipson, Andrew Wascovich and Tracy Ohara of the 507th Security Police Squadron; Staff Sergeants Eddie Atkinson and Dale

accidentally drown their rescuers, he still risked his life to

Upon reaching the area, he dove deep in the murky water, searching for the girl. After several minutes, he located the body and struggled to the surface.

Despite pounding waves from passing boats, he continued his resuscitation efforts while struggling to cover the 100 feet back to shore. Not being a trained lifeguard, he became exhausted to the point of collapse, yet refused to give up. The resuscitation effort was successful, the girl eventually

As a result of Sergeant Cassell's heroism at the risk of his life, the young girl was saved.

According to his supervisors, Captain Frient repeatedly distinguished himself by meritorious service while participating in sustained aerial flight during Operation Desert Storm.

According to the accompanying award citation, the airmanship and courage exhibited by Frient during combat missions into Iraq and Kuwait resulted in the destruction of numerous heavily defended, strategic ground targets and the total emasculation of Iraq's ground and air forces.

The citation continued stating on numerous occasions, and at great risk to his own life, he pressed his bombing attacks in the face of withering antiaircraft and surface-to-air missile fire, hit

Ziskaf from the 507th Civil Engineering Squadron; TSgt Radonna North and SSgt Andrea Cox from the 507th Medical Squadron; Capt. Jeffrey Frient from the 465th Fighter Squadron; Staff Sergeants Tony Grider and Anthony Russell

and Senior Airman James Moore from the 507th Maintenance Squadron; and SSgts. Marilyn Newton and Johnny Peck from the 507th Fighter Group Headquarters Element.



outside the corporate limits



Ban removed on woman in combat aircraft

Last month, Defense Secretary Les Aspin removed the exclusions prohibiting women in combat aircraft.

On April 28, Air Force Chief of Staff, Gen. Merrill McPeak, spoke out to all commanders supporting this initiative.

"In accordance with the direction of Secretary Aspin, I am today announcing that, effective immediately, women pilots and navigators will be able to compete for, train for and fly any aircraft in the inventory of the United States Air Force.

"This action comes at a time in the history of the Air Force when women have already established an impressive record. Twenty years ago, women made up only 2% of our active duty force. The last four years, women have made up more than 20% of all Air Force accessions.

"Today, over 67,000 women constitute 15% of the active duty force -- a greater percentage than any other service. More than 14% of the officer force -- around 12,000 officers -- are women. Women first entered pilot training in 1976, and navigator training two years later. Since then, 629 women have graduated as pilots and 220 as navigators.

Of these, 295 women pilots and 115 navigators remain on active duty today, many in cutting-edge, highly demanding jobs:

* Two are flying U-2s at Beale AFB

* Three are flying C-130 airdrop missions over Bosnia

* Another is a C-17 test pilot

* Last January, an Air Force officer became the first active duty American woman in space, aboard the Shuttle Endeavor

* Two of our female aviators have been selected for promotion to full colonel, one of these was commander of a flying training squadron.

"As a matter of fact, across-the-board, Air Force women are being promoted to senior officer and top enlisted ranks at higher rates than ever. Over the past five years, promotion rates for women to major, lieutenant colonel and colonel have risen steadily, and are higher than the promotion rates of their male counterparts.

Les Aspin Secretary of Defense

"The Air Force has also led the way in promoting women to flag rank. Starting with General Holm in 1971, (who two years later became the nation's first woman 2-star general), 16 Air Force women have worn starts. And today, we have two active duty women generals, another selectee, and three more in our reserve components.

"So the Air Force is in a customary position -- out front -- in integrating women into the organization and creating an environment in which they can successfully compete. Until today, we led all services, with 94% of officer skills open to women. The 6% exclusion amounted to about 10,000 positions, mostly in combat aircraft or positions which required experience in combat aircraft. That combat aircraft exclusion is now lifted. I want to ensure the Air Force maintains is reputation as a place where talent and ability are recognized

and valued above all other considerations. Therefore I have directed:

1. That the Air Force will transition to gender-neutral pilot training immediately.

2. That the Air Force will institute a gender-neutral assignment system immediately, to include combat aircraft.

3. That we screen all female pilots trained since the merit assignment system was established in 1990 to afford them the same assignment opportunity to fighters and bombers that their male counterparts enjoyed at the time of graduation.

4. That we screen all female flying instructors to determine those who have been top performers in Training Command. We will target this group for assignment to fighters and bomber, using the same procedures we employ for similarly qualified male instructor pilots.

As a result of these actions, we have identified several women who will soon begin training to fly combat aircraft."

This decision opens almost all Air Force career fields to women. There may still be a few exclusions in skills such as pararescue and combat controller because of the ground combat restrictions.

Price-Root receives deserving airman commission



SSgt. Teresa 'Tess" Price-Root of the 507th Civil Engineering Squadron's Engineering Section has been promoted to the rank of second lieutenant through the Deserving Airman Commissioning program.

During the last Operational Readiness Exercise and Operational Readiness Inspection in 1991, she developed the Force Beddown Tent City layout for use during the exercises. Also her support in the Alternate Damage Control Center (DCC) as a plotter and radio operator demonstrated her ability to function well in stressful situations.

According to her commander, Lt. Col. Don Ritenour, despite being a full-time student in college and working two part-time jobs, the lieutenant was always available to support squadron needs. She spent time on mandays to support critical projects not only for the 507th CES but for other units in the 507th Fighter Group as well.

"She demonstrated initiative and dependability through work to create design drawings, cost analyses, organizational charts, building floor plans and other projects that required an ability to plan, coordinate and complete items with a minimal degree of guidance," Ritenour said.

"We are all proud of her achievements and pleased with her new promotion," he said.

May Schedule of Events

Meetings, Etc

Location

Fri. 14 May Cancelled-Pre-UTA 1st Set Mtg CANX

Sat, 15 May As designated by unit As designated Sign-in by unit Sign-in for Physical Exams Base Hospital 0730-0800 Bldg 201, Rm 11 0730-0930 Newcomers In-processing Bldg 1030, DW Classroom Initial Chemical Warfare Tng 0830-1615 Bldg 1043, Conf Rm 0900-1000 702X0 Training Bldg 201, Rm 11 Newcomers Orientation 0900-1015 Bldg 1043, Conf Rm Mobility Rep Meeting 1000 Escorts Pick Up Newcomers Bldg 201, Rm 11 1015 Dining Hall, Sun Rm First Sergeants Meeting 1030 Bldg 5910, Rm 106 Self Aid/Buddy Care Instructor Class 1200-1600 Bldg 1030, CC Office IG Complaint Period w/LtCol Walker 1300-1400 Bldg 1030, Break Rm 1300-1400 Immunizations Bldg 1043, Conf Rm EST Managers Meeting 1300-1400 Bldg 1043, Conf Rm Ancillary Training Meeting 1400-1500 As designated by unit Sign-Out As designated by unit

Sun. 16 May

Date/Time

As designated by unit As designated Sign-in by unit Bldg 201, Rm 11 Newcomers Ancillary Tng-Phase I 0800-1130 Bldg 1115, Prime Beef Refresher Chemical Warfare Tng 0800 Bldg 1043, Conf Rm 0830-0930 Enlisted Advisory Council Meeting Bldg 1030, Comm Flt Tng Supervisor Safety Tng 0900 Bldg 1030, Rm 204 0900-1000 732X0 Training Bldg 1043, Conf Rm Unit Career Advisor Meeting 0930-1030 Bldg 1115, Prime Beef Refresher Chemical Warfare Tng 0945 Bldg 201, Rm 11 Newcomers Ancillary Tng-Phase II 1300-1530 Bldg 460, Rm 213 CDC Course Exam Testing 1300 Bldg 1043, Conf Rm 702X0 Training 1400-1500 Bldg 1043, Conf Rm **CBPO** In-House Training 1500-1630 As designated by unit As designated Sign-out by unit

Notebook...

Subject: Individual Awards

The following award nomination packages are due at HQ AFRS/DPARP as indicated: Elder Statesman of Aviation Award--15 Jun 93; Wright P. Sijan USAF Leadership Award--30 Jun 93; eligibility criteria and nomination procedures are in AFR 900-29. Units are encouraged to nominate their eligible, deserving individuals. Nomination packages are to be quality reviewed by the CBPO and should be of the highest possible quality. Suspense dates can not be extended.

Subject: Airman/NCO of the Quarter/Year Nominations

Nomination packages for Airman/NCO of the Quarter are due to the Group Career Advisor, MSgt Bryan on the following months: June, September, December.

Airman/NCO of the Year selections for 1993 will be made in January, 1994.

raining

Planner

May-June '93

Looking Ahead ...

May '93

- Maint A Group & OPS UTA 01-02 Maple Flag 15-29
- Primary UTA 15-16
- Maint C Group UTA 22-23
- July Tng Planner Inputs Due 28

June '93

- Med Sq Annual Tour-Eglin 05
- Maint A Group UTA 05-06
- LDP, C-1, M-1 09-13
- Group Annual Tour 12-25
- PEP Info/RIPs to Units 25
- Primary UTA (ORE) 26-27
- Aug Tng Planner Inputs Due 29

July '93

- Maint B Group UTA 10-11
- LDP, C-2, M-2 14-18
- **Primary UTA** 17-18 PEP Pkgs Due to MSMAQ
- 18 Sept Tng Planner Inputs Due
- 23 Maint C Group UTA 24-25

August '93

- 07-08 Maint A Group UTA
- Primary UTA (Proposed Mobex) 14-15
- Amn/NCO Otr Nominations Due 14
- Maint C Group UTA 21-22 Oct Tng Planner Inputs Due
- 27

September '93

- Med Sq AT-Shepherd AFB 04-19
- 25-26 **Primary UTA-All Groups** 28
 - Nov Tng Planner Inputs Due

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Military Pay	A4

May, 1993

Training Communicator

June Schedule of Events

Operational Readiness Exercise (ORE) Weekend!

Date/Time	Meetings, Etc	Location
Fri, 25 June		
1400	Pre-UTA 1st Sgt Meeting	Bldg 1043, Conf Rm
Sat, 26 June		
As designated by unit	Sign-In	As designated by unit
0730-0800	Sign-in for Physical Exams	Base Hospital
0730-0930	Newcomers In-processing	Bldg 201, Rm 11
0830-0900	Ancillary Training Meeting	Bldg 1043,Rm 204
0830-1615	Initial Chemical Warfare Tng	Bldg 1030, DW Class
0900-1000	702X0 Training	Bldg 1043, Conf Rm
0900-1015	Newcomers Orientation	Bldg 201, Rm 11
1000	Mobility Rep Meeting	Bldg 1043, Conf Rm
1015	Escorts Pick Up Newcomers	Bldg 201, Rm 11
1030	First Sergeants Meeting	Dining Hall, Sun Rm
1200-1300	PCIII Meeting	Bldg 1043, Conf Rm
1200-1600	Self Aid/Buddy Care Instructor Class	Bldg 5910, Rm 106
1300-1400	IG Complaint Period w/Lt Col Walker	Bldg 1030, CC Office
1300-1400	Immunizations	Bldg 1030, Break Rm
TBD	Enlisted Advisory Council Meeting	Bldg 1043, Conf Rm
As designated	Sign-Out	As designated by unit
by unit		is accumiated by unit

Sun, 27 June

As desiganted Sign-In by unit 0800-1130 1300 1300-1530 As designated Sign-Out by unit

Newcomers Ancillary Tng-Phase I CDC Course Exam Testing Newcomers Ancillary Tng-Phase II

Bldg 201, Rm 11 Bldg 460, Rm 213 Bldg 201, Rm 11 Bldg 1043, Conf Rm

As designated by unit

V Classroom

CDC and PME Course Exam Testing

UTA Sunday, 1300, Bldg 460, Rm 213 Wednesday, 1300, Bldg 1043, Rm 206

These are the only times course exams will be administered. Names of personnel with tests on file are published in the "CDC COURSE EXAM LISTING" distributed each month to all Unit Training Managers prior to the UTA. Trainees enrolled in mandatory CDCs will have a Test No Later Than Date of two UTAs of receipt of exam. Voluntary exams must be taken within 90 days of receipt. Course exams not taken within the time allowed will be destroyed. The exceptions to this rule are 6E, 8E, and SOS course exams.



If a you are unable to test within the allotted time frame, contact your Unit Training Manager immediately. Your Unit Training Manager will submit an AF Form 1095 to MSMPT. This form could prevent your course exam from being destroyed if extenuating circumstances prevented you from taking the exam on or before the Test No Later Than Date.

Contact MSMPT, 47075, to schedule testing on Wednesdays.

Ancillary Training Information

Disaster Preparedness Information

All personnel who normally wear contact lenses, attending Chemical Warfare training, must wear glasses instead. Bring your New Mask goggles if you have them. Personnel are to be on time for all classes, or be reported as "No Shows."

Supervisors may schedule Chemical Warfare training throughout the year by calling the DW office at x45249. Units must report the names of personnel requiring training when scheduling training.

UCMJ Briefing

All first and second term enlisted personnel are required to have the UCMJ briefing. Second term enlisted personnel are due the UCMJ briefing within two UTAs of reenlistment. UCMJ briefing time is 1400-1445, Bldg 201, Sunday of each UTA.

Ancillary Training

Looking Ahead ...

July '93

17-18 Ref CW Tng (7 classes) 18 Addl Duty Safety Rep Mtg

August '93

- Initial CW Tng 14 Ref CW Tng (0800 and 0945) 15
 - Supy Safety Tng
 - SABC Instructor Tng

September '93

15

- 26 Refresher CW Tng (0800 and 0945)
- 26 Hazcom Tng
- 26 SABC Instructor Tng

Enlisted Specialty Training (EST): Evaluators

Introduction. Evaluation of training is critical. it continually provides the feedback to verify that the end product of traiing meets mission needs. it identifies possible weaknesses that may exist in the training program or that training is not conducted as planned. If evaluators do not possess the qualities and skills to identify these problems, mission effectiveness is impacted. For this reason, evaluators are some of the most important people involved in EST. This portion of your EST training has been developed to help identify our best evaluators and hone their skills in evaluating personnel knowledge and task performance required for successful mission accomplishment.

Evaluator Qualities. To ensure personnel can perform the tasks required of them, we must motivate them, inform them, and teach them how to do their jobs professionally. Evaluation is an integral part of the learning process. When learning occurs, the result is a definable, observable, and measurable change in behavior. As an evaluator, you will be concerned with defining . observing, and measuring a trainee's performance. to be effective, evaluators should possess certain qualities and skills.

Motivation. The first quality an evaluator should possess is motivation. Motivated evaluators are interested in their role and enjoy helping trainees strive for success. They ensure their evaluations are fair, consistant, and a learning process. Motivated evaluators view their role as an important one; one that if not done correctly, will cause training resources to be wasted and mission readiness degraded.

Communication. Evaluators must be communicators. They must accurately and precisely state to the trainee, the evaluation objective, its conditions for performance, and its standards. This must be done according to the trainee's experience level to avoid confusion and wasted time. They use proper questioning techniques suited to the situation and the trainee's ability.

Objectivity. Objective evaluators don't lose sight of what the trainee is striving towards. they realize the work the trainee has already expended, working for proficiency. They realize that evaluation directly impacts future trainee growth. This realization drives them to ensure no subjective (personal) feelings, prejudices, or expectations enter into the evaluation process.

Experience. Evaluators must be

technical experts in their field. Evaluators who have worked all aspects of their specialty lend substantial credibility to the evaluation process. Their experience allows them to accurately assess trainee performance, pinpointing minor deficiencies or inaccuracies. Their experience can diiferentiate between a lack of training and a training process deficiency or poor trainee performance and a lack of trainee motivation.

Obstacles to be Avoided. Even

though personnel selected as evaluators may have all of the above qualities and skills, this doesn't mean they will effectively evaluate personnel. Evaluators must also be aware of some obstacles that can hinder effective evaluations and ways to overcome these obstacles.

Personal Opinion. Evaluators must keep their opinions and feelings separate from the evaluation. Regardless of perceptions about the training program, a comprehensive, fair evaluation must be accomplished. The evaluation should be objective, leaving behind personal bias or preconceived impressions. Evaluators who enter the evaluation process expecting failures will produce failures.

Vague Standards of Performance.

Evaluators must enter the evaluation process with a precise statement of performance that is to be achieved. The evaluation must allow identification of a trainee's change in behavior. If the statement of performance doesn't allow trainees to exhibit definite behavioral changes, it must be revised or the traince is not given a fair chance to succeed.

Evaluation Environment. Evaluators are responsible for ensuring a postive evaluation environment. Evaluators must have a friendly, positive attitude that immediately put trainees at ease. all required equipment and supplies must be available in the proper facility. The goal is to provide the trainee an environment as close as possible to the "real world" situation they will face everyday.

Rating Errors. Each evaluation is a separate evaluation. Do not rate trainee performance based on likes, dislikes, or opinions about the traince. Do not rate all trainees as satisfactory, not differentiating individual trainee ability. Do not rate based on your own standards instead of established. predetermined standards.

More What, When, Where

CBPO Customer Service

Hours of Operation

Primary UTA Weekends Saturday 0730-1630 Sunday 0730-1500

Closed Sunday for In-House Training from 1500-1630

> Weekdays Monday-Friday 0730-1130 1230-1630

Closed Thursdays for In-House Training from 0730-1230

Phone Numbers

MSM/MSMA/MSME/MSMD/MSMP CBPO Management, 47491 MSMAC...Customer Service,47492 MSMPU...Personnel Utilization, 47493 MSMAQ...Quality Force, 47494 MSMPT...Training & Education, 47075

TDY & Reassignment Out-Processing

Personnel Utilization (MSMPU) is standing-by to help with relocation processing, but they need your help.

TDY to school or reassignment outprocessing can only be initiated through MSMPU during the times listed below:

Monday thru Friday: 0730-1030 and 1230-1530

UTA Saturday: 0800-1530

The schedule is for your convenience; times noted assure your access to agencies with processing responsibilities. Your cooperation in complying with this schedule is greatly appreciated. if you have any questions, please call MSMPU, x47493.

Chapel Service Information

Nondenominational services are Saturday at 1515, Hospital Pharmacy.

Catholic Mass: Sat, 1700 Sun, 0940, 1220

Tips for Faster CBPO Service

ARTS, or Reservists on Mandays or annual tour can conduct personnel business any week day and avoid contributing to UTA congestion.

Avoid Saturday morning unless you have an appointment. Due to In-Processing activities, the Customer Service section is short handed until about noon on Saturday.

Call ahead, find out how long the wait may be.

Be sure you bring any required documents with you and avoid the need for a second trip to finish your business.

Hours of Operation for ...

Pass & ID

Located in Bldg 590, is open on UTA Saturday, 1200-1600, for ID cards, fingerprints, vehicle registration and base decal.

Individual Equipment Issue (IEU)

Located in Bldg 469, is open on UTA Saturday, 0800-1530. Enter door #36 on the south side of the building. Check with your Unit Orderly room before you attempt equipment issue or exchange.

Air Reserve Technicians

If you have business with these agencies, you should take care of it on weekdays so services are available for other Reservists on UTAs.

Dining Facility

Meal times are shorter, lines are longer: Plan ahead!

Breakfast 0600-0900 Lunch 1530-1800 Dinner

Immunization Monitors

All shot records that are mutilated and or have no space left need to be brought to the immunization clinic located in the Hospital between 1000-1200 on Sunday of the UTA for new records to be made up and issued. Point of contact is Capt

Livengood, x42487.

The 507th Medical Squadron is presently trying to catch up on the backlog of physicals. Therefore, the physical schedule is extremely tight. If you will be unable to meet an appointment, you must call TSgt Davis, x43151 and reschedule in advance of the UTA.

Drug Testing is conducted at 0900 on UTA Saturdays. The names of those randomly selected for testing are released by Social Actions to Unit Commanders selected, you should consume as much lab. You cannot be released until the required sample amount has been Random Drug testing program contact Social Actions, x45019.

Military Pay

File for pay Receive Direct Deposit on or before: by: 16 May 26 May 23 May01 Jun

25 May 04 Jun

31 May...... 09 Jun

1100-1300

Medical Services Information

Physical Examinations

Random Drug Testing

immediately after sign-in on Saturday. If liquid as possible prior to reporting to the obtained. if you have questions about the

Women reservists already fly under fire added that the speed of training in a fighter is based on a

ROBINS AFB, Ga. -- The Department of Defense's directive allowing women to fly combat aircraft may seem like a moot point to at least one Air Force reservist.

Capt. Isabella "Isie" S. Kenyon, a C-130 Hercules pilot, is one of three Air Force women flying airdrop missions over Bosnia-Herzegovina. Some aircraft have received hostile ground fire, and aircrews wear flak vests for protection.

Kenyon is from the Reserve's 758th Airlift Squadron, Pittsburgh IAP ARS, Pa., and arrived at Rhein-Main AB, Germany, April 20 to perform a one-month, active-duty tour.

Her deployment is something of a homecoming. Kenyon was born in c. Germany and still has relatives there. She arrived in the United

States when she was 3 months old, obtained her U.S. citizen at 15 and returned to Germany to fly C-130s for two years at Sembach AB when she was on active duty. Kenyon has already started flying missions from Germany again.

An unknown number of other Air Force Reserve women have flown missions over the former Yugoslavia. Others flew airlift and refueling missions in support of Operations Desert Shield and Desert Storm.

In addition to one other female C-130 pilot, the Reserve has 14 C-5 Galaxy, two C-9 Nightingale, three KC-10 Extender, seven KC- 135 Stratotanker and 30 C-141 Starlifter pilots. Six women navigators are on C-130s and five on KC-135s.

In the enlisted ranks, 80 women are flight engineers, including those qualified as instructors and standardization/flight examiners. One hundred eight are loadmasters, including 12 instructors. Thirteen women are in-flight refueling operators and another three are instructor qualified.

Aircrew personnel currently represent about 2.3 percent of the 1,861 officer and 10,263 enlisted women in the Reserve. It does not have women in its fighter, special operations or rescue aircraft.

Secretary of Defense Les Aspin announced April 28 major changes to the future roles of women in the military, including permitting women to compete for assignments in aircraft engaged in combat missions.

Women who wish to cross-train from support to combat aircraft -- fighters, close air support and special operations -will have the same opportunities as men, say Air Force Reserve officials in the Pentagon. Women may be excluded from pararescue duties because of ground combat restrictions.

The officials said it could take 12-18 months before any Reserve women enter fighter aircraft. Once a person is identified for fighter upgrade, it takes about one year of transition training. The officials said additional time is needed to review applications and get selectees into training. They

noncombat functions, could take as little as six to eight months to complete for women already qualified in the basic aircraft.

Kenyon, an Air Force Academy graduate, and other Air Force women

are used to years of training. "Only 12 to 14 percent of the academy students were females," -she said. "There were 40 squadrons, and the women were integrated with the men.

- "When I am at work, I feel just like a pilot. I am obviously not one of the guys, but I see myself as being a pilot first, especially when I am at the unit."

In another recent twist of role reversals, her husband, Capt. John Kenyon, a navigator with the 758th Airlift Squadron, is back home with the unit in Pittsburgh. (AFRESNS)

Reserve Fast Facts

 In the Air Force Reserve, there are about 13,000 women -- 2,000 officers and 11,000 enlisted -- who comprise 18.6 percent of the Air Force Reserve. • Women are represented in many Reserve career fields -- 19 of 51 officer and 40 of 50 enlisted.

The officer career field distribution includes: 83 percent medical

- 7 percent administration and support
- 3 percent operations
- 3 percent maintenance
- 2 percent transportation.

• The Reserve has 54 women pilots and seven navigators.

The enlisted career field distribution includes:

- 23 percent administration and support
- 2 percent aircrew
- 1 percent security.

About one-third comprise the remaining career fields.

Participation by women in the Reserve can be traced to June 1948, when Congress passed the Women's Armed Forces Integration Act giving regular and reserve status in the Army, Navy, Marine Corps and Air Force to women. Women in the newly established Air Force were called WAFs, for Women in the Air Force. They were limited to 2 percent of the total military strength and were restricted to the rank of lieutenant colonel and below.

Today, women are represented in all active and reserve armed forces as an integral part of the Total Force.

Reserve adopts career life cycle initiatives

ROBINS AFB, Ga. -- A code of ethics, a career management board and career life cycle models are among initiatives adopted by Air Force Reserve senior leaders.

The AFRES commander, vice commander and numbered air force commanders received a briefing March 31 on these initiatives and other issues affecting the well being of unit-level, traditional reservists from Brig. Gen. Robert Nester, chairman of a Reserve Life Cycle process action team. His 25-member team has been looking at and recommending action on some 45 issues since May 1992.

A copy of the code of ethics (see sidebar) was sent to each wing and group commander, and PAT members will print a copy of the code in a pamphlet.

PAT members will publish career models for enlisted personnel, and operations, logistics, medical and staff officers. These models will give reservists a snapshot of their military career standing and will include personal worksheets to help gather that information. For example, the operations officer model gives C-5 aircraft officers a two-track look at their career. The "flying track" tells reservists how to reach lieutenant colonel with 21 years of flying experience; the "management track" shows them what it takes to be considered for brigadier general.

The first meeting of a career policy and management board is set for late May at the Air Reserve Personnel Center in Denver. The purpose of board is to identify field grade officers, and chief and senior master sergeants for career enhancing jobs. Interested reservists must have command experience, appropriate professional military education, and a willingness to take on added responsibility, move to a new job and be available to do the job. The board, which includes Nester, numbered air force vice commanders and senior enlisted advisors, and others, will rate nominees for career development assignments.

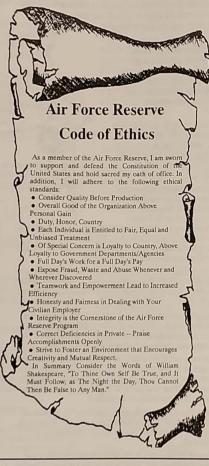
Another PAT initiative being worked is a government-sponsored group medical and dental insurance plan. The plan would be at no cost to the government and would help reservists who do not have insurance because of costs, unemployment or employers do not provide coverage.

PAT members and others are briefing units on these and other issues. "We are looking for feedback from reservists and will continue to modify the process to make a better Air Force Reserve," said Nester. (AFRESNS)

Reserve to realign senior leaders

WASHINGTON -- In a plan designed to "grow more well-rounded senior leaders," Maj. Gen. John J. Closner, chief of Air Force Reserve, announced April 8 a series of senior officer moves to take effect July 1.

Maj. Gen. Robert A. McIntosh, AFRES vice commander, Robins AFB, Ga., will take command of 14th Air Force, Dobbins ARB, Ga.



Maj. Gen. James E. Sherrard III, 4th AF commander, McClellan AFB, Calif., will replace McIntosh.

Brig. Gen. Wallace W. Whaley, 14th AF commander, will move to McClellan AFB to replace Sherrard.

"Given the unique nature of reserve service, we need to grow our own leaders," Closner said. "Quality demands well-rounded senior leaders who fully understand the entire breadth and depth of our mission and organization. These moves will serve the Air Force Reserve well as each of these outstanding officers is exposed to a new set of challenges and experiences." (AFRESNS)

Pep person pleases personnel pickers creative manner of presentation as unit trainer for his career

by MSgts. Richard Wood and Tom Clapper 507th CES

The Promotion Enhancement Program. You have heard of it. But like the Gallup Poll, no one ever asks you and no one you know ever gets it. Right? Wrong!

Talk to the now TSgt. Brent T. Nelson, a firefighter with the 507th Civil Engineering Squadron. TSgt. Nelson was SSgt. Nelson until the last PEP cycle. How did he do it?

Or better yet, what did he do that you can do if you are eligible for the program?

First of all, you have to understand PEP. It is a program for outstanding individuals who are eligible for promotion in terms of training, length of time in grade or service and who have the enthusiastic endorsement of their supervisors and commanders. However, because of the position or slot that they hold, they are not eligible for promotion. And if they cannot transfer to another position with a higher rank, they are stuck ... unless they can get PEPed. To return to the original question, how do you do that? Look at the criteria.

You have to know your job and show initiative.

Nelson did just that. His knowledge of fire protection helped him devise and test new aircraft Hydrogen and egress safety procedures for use by the 507th Fighter Squadron.

After the new procedures were accepted, Nelson trained other fire fighters in the unit on its use until all attained a high degree of proficiency.

You show leadership and creativity.

Nelson performed all the preliminary coordination between the 507th Civil Engineering Squadron and the 36 Civil Engineering Squadron at Bigburg AB, Germany prior to the 507th CES deployment to the USAFEE base in 1992. His

General Hall retires

leadership, creativity, training and education plus a dedication that can be demonstrated by going that extra mile when everyone else is too tired, too frustrated or too impatient.

field was demonstrated to result in a high understand ing of

Nelson performs the additional duties as Auxiliary Structural

Firefighting Instructor and Self Aid Buddy Care Instructor for

all Civil Engineering personnel. He also serves as Awards and

You keep training and educating yourself at every opportunity.

Technology by the Community College of the Air Force.

Nelson has been awarded an Associate Degree in Fire Science

He was placed on the Commander's honor roll as the result of

team leader during Readiness Challenge in 1989 because of his

performance contributed greatly to the 507th Civil Engineering

his Career Development Course Test score. He was selected

extensive career field knowledge and the firefighter team's

Yes, you need the support of your superiors, professional

military education, satisfactory service, civilian education,

In the end, what really counts is job knowledge, initiative,

subject matter by firefighter trainces.

Democrations Monitor for the fire department.

Squadron Team winning the competition.

decorations and time in grade to be considered.

You go the extra mile.

Plus, as Sergeant Nelson will tell you, "It helps to have someone who believes in you to submit your paperwork, craft your nomination and support your goals."

Nelson had that kind of commander and personnel behind him. But he was the one who showed the initiative before he even heard of PEP.

So maybe you never knew anyone polled by the Gallup organization. But as for PEP, drop by the fire department some time and talk with someone who was selected for PEP. Say hello to TSgt. Brent Nelson.

The cost for the luncheon is \$8 and reservations should be

Brig. Gen. George Hall, mobilization assistant to the commander, Oklahoma City Air Logistics Center (OC-ALC) will retire during a ceremony beginning 10 a.m. Friday, May 28 outside building 3001.

General Hall was born in Duncan, Okla., and earned his bachelor's degree from Oklahoma State University in 1958. He was commissioned through ROTC and, after six years on active duty, began his reserve career in 1964 at Tinker AFB.

In his civilian capacity, General Hall is president, Oklahoma National Stockyard Co., Oklahoma City, and president, National Stockyard Co., East St. Louis, Ill.

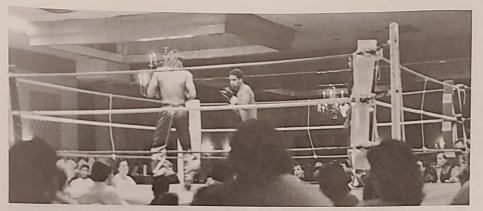
All Air Force reservists are invited to attend the ceremony. The military dress is short sleeve shirt with open collar. There will be a reception following the ceremony in the Oklahoma Room in Building 3001 with a noon luncheon in the Officer's Club.

made by May 17 by calling extension 93091.



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Mincey adds 2nd World **Kickboxing Title**

SSgt. Scott "Conan" Mincey has added a second world title belt to his record and is continuing to kick up the dust in the Kickboxing circuit.

As reported in last December's On-final, Mincey, a 403rd Combat Logistic Support Squadron KC-135 crew chief has been fighting professionally since 1984.

His current win, the World Kickboxing Association's Junior Middleweight Division World Championship was won during a match held in Oklahoma City March 26. The event was televised nationally this month on the Home Sport Entertainment Channel.

To date, Mincey has won four major titles, the Oklahoma State Mid American Chapion (WKA), the World Kick Council Jr. Middle weight Division Chapion, the WKA Junior Middleweight Division World Champion and the WKA Intercontinental Division Champion.

"Technically the WKA Intercontenintal Division Champion is a world title, but I had to give the title up when I took this last title. You can't hold them both at the same time," Mincey said.

"There are five major kickboxing organizations in the world. My goal is to earn all five world titles in a year," Mincey said.

Mincey's next fight, a preliminary for yet another world challenge comes April 24 at Tupelo, Miss. After that, the world title fight may be fought this July, possibly in Australia, he said.





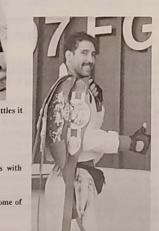
Top: SSgt. Scott Mincey, right, battles it out with an opponent.

Above: In the winner's circle.

Middle top right: Shaking hands with loval fans

Bottom right: Mincey shows off some of the belts he's won...so far.





Key messages issued from General Closner

Mai, General John Closner, Commander of the Air Force Reserve, recently released his list of key issues concerning the command. These messages are reprinted here for the reservists of the 507th.

Too dependent?

"We don't want to kill the goose that lays the golden eggs," warns Maj. Gen. John J. Closner, chief of Air Force Reserve. His concern is that record levels of peacetime tasking for the Air Force Reserve could take its toll in the form of lower retention rates.

with the higher peacetime operations temp demanded by an array of commitments around the world, some Reserve aircrews who normally log 25 hours a month are now getting waivers to fly up to 150 hours a month.

"I'm concerned we may be demanding too many sacrifices from our Reservists, family members and civilian employers," Closner said. "If we commit our people to more than they can reasonably provide, retention could drop drastically."

Reserve operations in 1992

The Air Force Reserve flew more than 150,000 hours in 1992, including one-third of the Air Force's airlift tasking.

In support of Operation Restore Hope the Air Force Reserve deployed refueling, airlift and medical teams to help feed the starving people of Somalia. At the height of the operation, more than 500 Reservists were on active duty; all were volunteers. Between August and November, Reserve C-141s and C-130s supported Operation Provide Relief by shuttling more than 1,800 tons of relief supplies into the beleaguered African nation.

Air Force Reserve C-130 crews and aircraft provided humanitarian assistance to the war-torn people of Bosnia-Herzegovina, flying food and other humanitarian supplies into Sarajevo. Other relief missions supported by the Air Force Reserve during the year included flights to Moscow, Mongolia and Kurdistan.

The Reserve continued flying Phoenix Oak C-130 airlift support missions with the Air National Guard in Central and South Ameri ca. In December, the 944th Fighter Group at Luke AFB, Ariz., sent F-16s to Turkey to fly cover over the Northern Iraq "no fly" zone.

Wartime readiness, peacetime dividends

Following Hurricane Andrew's August 1992 rampage through Florida and Louisiana, the Air Force Reserve flew 750 sorties bringing in more than 2,6000 tons of relief supplies. Reserve rescue crews were credited with saving 137 lives.

Over the past year, the Reserve also joined forces with civilian agencies to help fight the war on drugs, and to bring forest fires in California under control. In an exercise to build closer ties with Panama, more than 700 Reserve engineers deployed to Central America to repair schools, medical clinics, water wells and roads. The Air Force Reserve also sent medical teams to Honduras and civil engineers to Ecuador.

Budget concerns

Facing a \$100 million funding shortfall in the Air Force Reserve's fiscal 1993 operation and maintenance budget, Reserve officials were forced to make a painful decision to cut unit flying hours.

That hurts training and readiness. The Reserve also instituted hiring restrictions, reduced unit budgets, reduced headquarters manning, cut the number of overhires it employs, and trimmed travel schedules to the bare minimum.

While every part of the Air Force faces similar challenges, the Reserve's situation is particularly difficult. Unlike the other major commands, the Reserve doesn't have alternate areas of the budget to tap into. Ninety percent of the Reserve's O & M money finances pay accounts and flying hour programs.

Reserve bombers

The Air Force announced recently it will assign long-range conventional bombers to the Air Force Reserve and Air National Guard. According to an Air Force statement, "The change reflects the Air Force's long-standing commitment to the total force policy and allows citizen airmen to contribute to the bomber's expanding conventional role." Specific information on the source, timing type of aircraft and location will be determined and announced at a later date.



Simulators enhance training effectiveness

The Air Force Reserve is reaping the benefits of simulator-based training. Reservists at Westover AFB, Mass., recently installed a \$20 million simulator developed by CAE of Canada. The system is used to train C-5 crews from Westover and nearby Stewart ANG Base.

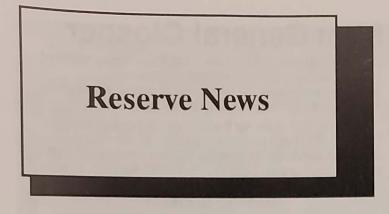
The Air Force Reserve has also taken the lead in developing an affordable operational flight trainer to support the Reserve's conversion to F-16s. Designed and built at the Armstrong Laboratory, Williams AFB, Ariz., by a team of Air Force developers, General Electric personnel and Reserve operators, the Multi-Task Trainer was developed as a low cost, high fidelity operational flight trainer.

As national planners continue to reduce the defense budget and the numbers of people in uniform, the need for quality training systems becomes greater. The Air Force Reserve wants to maximize the capabilities of low cost, high productivity devices that make maximum use of available and emerging technology.

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AAFES offers deferred payment plan

Servicemen and women displaced when Hurricane Andrew destroyed Homestead AFB, Fla., can get a onetime deferred payment plan credit limit of \$600 to \$3,000 at the nearest exchange, according to Army and Air Force Exchange Service officials. The exchange manager will have applications and more details.

Special pay available to health care providers

Certain Reserve medics placed on active duty for more than 30 days and less than one year may be eligible for special pay. The amount could be as high as \$450 per month. Check with the accounting and finance office for more information.

AF Reserve has no ROTC instructor billets

Air Force reservists cannot be Reserve Officer Training Corps instructors. However, up to 200 Army Reserve and Army National Guard members are authorized to perform the duty because about half of all Army ROTC graduates go into the reserve components.

The fiscal year 1993 Defense Authorization Act, which amends Section 690 of Title 10 of the U.S. Code, prompted several questions because it did not specify which reserve components are authorized instructors.

Readiness Challenge team selected

The 910th Airlift Group, Youngstown MPT ARS, Ohio, will represent the Air Force Reserve at the worldwide competition April 24 - May 1 at Eglin AFB, Fla. The 27-member Readiness Challenge team will compete in 26 events.

Beware of insurance hoax

An unknown source may be circulating flyers on base claiming Department of Veterans Affairs has cash to hand out for past and current holders of Servicemen's Group Life Insurance policies. According to VA officials, this is a hoax; SGLI policies don't pay dividends.

Transition Assistance programs

Maj. Gen. Closner, AFRES commander, is keenly aware of interest in the transition assistance programs for reservists affected by reductions in force. Air Force has submitted a proposed implementation plan to DOD for approval. People eligible for these programs, which include involuntary separation pay and early retirement options, will be notified.

Reservists compete in rodeo

Sixteen of our units are taking part in AMC's Rodeo '93 at Little Rock AFB, Ark., June 5-12. The units by aircraft are: C-5 -- 439th AW and 512th AW; C-141 -- 445th AW, 907th AG, 315th AW, 349th AW, 446th AW and 514th AW; C-130 --440th AW, 908th AG, 914th AG and 934th AG; KC-10 -- 98th ARG and 916th ARG; and KC- 135 -- 434th ARW and 452nd ARW.

AFRES supports Phoenix Pace

Some AFRES AMC-gained units are supporting active-duty units through Phoenix Pace. Under this AMC program, Reserve and Guard crews pick up off-station flying duties, so active forces can take a two-week break. The 445th AW at Norton was the first AFRES unit to participate in January.

AFRES extends deadline for BDUS

Gen. Merrill McPeak, the Air Force Chief of Staff, has authorized the wear of officer and enlisted rank insignia on all BDU uniforms, and AFRES has given a 3-month extension to comply with gaining command requirements. ACC made rank insignia mandatory with the aircrew style name patch on April 1; AMC is requiring the rank insignia by June 1; other commands have not announced a mandatory date. AFRES-gained units must have the rank on by July 1. Unit funds will cover the cost of stripes and sewing for enlisted folks.

Quality Air Force

The Reserve's 301st Rescue Squadron is being featured in an Air Force video tape about quality. Gen. McPeak is scheduled to present his quality message this month when the tape, "A Quality Air Force," is released throughout the Air Force. The video spotlights the 301st because it formed a hurricane crisis planning team, using quality principles, following Hurricane Andrew. The unit is credited with saving 137 lives and more than \$1 million.

Poff earns honors

SSgt. Devin W. Poff of the 507th Maintenance Squadron, armament section recently graduated as an honor graduate from Armament School Lowry AFB, Colo.

To become an honor graduate, Poff maintained a better than 95 percent average and was in the top 10 percent of his class during the two and a half month course.